

Agenda Item 4

		THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE	
Boston Borough Council	East Lindsey District Council	City of Lincoln Council	Lincolnshire County Council
North Kesteven District Council	South Holland District Council	South Kesteven District Council	West Lindsey District Council

Report to	Health Scrutiny Committee for Lincolnshire
Date:	23 January 2019
Subject:	Chairman's Announcements

1. United Lincolnshire Hospitals NHS Trust – Stroke Services

United Lincolnshire Hospitals NHS Trust has advised that its stroke services are fragile due to a national shortage of stroke doctors. This means the Trust struggles to provide a sustainable service across two sites, with two separate on-call rotas, while trying to meet national standards. Following a review into possible interim solutions, it has been proposed to change the on-call arrangements at weekends and public holidays from February 2019. The Trust has advised that this proposal would see one team alternating between the Lincoln and Boston sites, creating a safer and better experience for stroke patients, a viable on-call rota for stroke consultants and will also help to recruit new stroke consultants to current vacancies at the Trust.

2. NHS Dental Services in Lincolnshire

On 21 December 2018, the Locality Director (North) from NHS England, Midlands & East (Central Midlands), issued an update on dental services across Lincolnshire following the recent procurement processes. The update stated:

"As you will be aware, the Central Midlands Local Office developed commissioning intentions based on the Oral Health Needs Assessment and Commissioning Strategy recommendations to improve access to NHS dental services in identified priority areas. You will be aware from the stakeholder briefing that was distributed in July that the procurement process resulted in the following contract awards:

8 to 8 Service:

Lincoln
Sleaford
Spalding
Preferred Provider – JDSP Dental Ltd

Extended Access:

Spalding (Johnson Community Hospital)
Preferred Provider – Community Dental Services CiC
Boston - Preferred Provider – JDSP Dental Ltd

"Following notification of the procurement outcome to the preferred providers and the required standstill period, JDSP Dental Ltd and Community Dental Services CiC moved forward with mobilising the new services in readiness for the agreed start date of 7 January 2019.

"I am pleased to advise that JDSP Dental Limited (known as Treeline Dental) will open two new NHS dental practices to commence delivering services between 8am to 8pm, 365 days a year from 7 January 2019 at two new dental practices, and these are currently being advertised via local media. The two practices are located at: -

- 361/362 High Street, Lincoln, LN5 7RL
- 86A Southgate, Sleaford, NG34 7SW

"Regrettably, owing to the difficulties experienced by both JDSP Dental Ltd and Community Dental Services CiC in recruiting qualified dentists, the new services identified for Boston, Spalding and Johnson Community Hospital, Spalding, will not start on 7 January 2019 as originally planned.

"NHS England is disappointed not to have these new services mobilised in January so that patients can access NHS dental services in these areas. We have had frequent meetings with both preferred providers during the mobilisation period and supported them where appropriate. However, despite the preferred providers exploring a number of options, they have not been able to find the workforce required to operate these services safely from 7 January.

"Discussions are now taking place as a priority with the preferred providers, internal colleagues and other stakeholders to consider alternative models of service delivery and workforce solutions. This will enable us to understand the local context and the impact of any alternative approaches before we consider next steps.

"I am pleased to advise that Community Dental Services CiC and other local providers in Spalding have confirmed they are able to continue with the interim urgent dental service that is currently in place. This means patients will be able to access urgent dental care if needed, although we do acknowledge the importance of ensuring patients are also able to access routine dental care.

"You will also be aware that unfortunately Bupa Dental Care has decided to withdraw from provision of NHS dental services in Mablethorpe and have given us the required three-month notice period to end their contract on 8 February 2019. NHS England is disappointed with Bupa Dental Care's

decision, which they have attributed to their difficulty in recruiting and retaining qualified dentists.

"We are currently reviewing our options for patients to access urgent dental care as a minimum in Mablethorpe and will be looking at an interim solution similar to that which we have put in place in Spalding whilst we consider our longer-term plans in the light of the discussions mentioned above. Further updates will be provided in the New Year as discussions progress."

3. NHS England and NHS Improvement - Joint Management Arrangements

On 12 December 2018, as part of the item on the *NHS Long Term Plan – Impact on Lincolnshire Sustainability and Transformation Partnership*, the Committee was advised that NHS England and NHS Improvement had announced a new joint leadership team. Further information on the announcement, made on 11 December 2018, is set out below:

NHS England and NHS Improvement will share a combined management group, referred to as the *NHS Executive Group*, which will jointly chaired by the two chief executives: Simon Stevens, Chief Executive of NHS England and Ian Dalton, Chief Executive of NHS Improvement. The Executive Group will also comprise: -

- Chief Financial Officer
- National NHS Medical Director
- Chief Nursing Officer
- Deputy Chief Executive, NHS England
- National Director for Emergency and Elective Care
- National Director for Transformation and Corporate Development
- Chief Commercial Officer
- Chief Improvement Officer
- Chief People Officer
- Chief Provider Strategy Officer
- Seven Regional Directors: -
 - East of England
 - London
 - Midlands
 - North East and Yorkshire
 - North West
 - South East
 - South West

Lincolnshire lies within the Midlands Region and Dale Bywater has been appointed as the Midlands Regional Director.

Under the new structure, the seven integrated regional teams will make decisions on how best to assure and support performance in their region, as well as supporting local system transformation.

The corporate teams will provide specialist support and expertise to the regional teams, as well as taking a national lead on their areas. As part of this, NHS England and NHS Improvement have announced they are cutting their running costs by a further 20%.

The *NHS Executive Group* is due to hold its first meeting in January 2019, with the new national and regional directors expected to formally lead their integrated directorates by April 2019.

As indicated to the Committee on 12 December, previously NHS England had overseen CCGs as commissioners, and NHS Improvement had overseen NHS providers and at times these separate roles led to some inconsistency. One of the benefits of the new integrated approach should be a consistent approach in each local area.

4. A Review of the Role and Costs of Clinical Commissioning Groups - National Audit Office Report

On 18 December 2018, the National Audit Office published a report entitled: *A Review of the Role and Costs of Clinical Commissioning Groups*. The full report is available on the National Audit Office website:

<https://www.nao.org.uk/report/a-review-of-the-role-and-costs-of-clinical-commissioning-groups/>

The National Audit Office report includes the following conclusions:

"CCGs were created from the reorganisation in how healthcare services are commissioned in the NHS. They were designed to give more responsibility to clinicians to commission healthcare services for their communities and were given resources to do this. NHS England's assessment of CCGs' performance shows a mixed picture. Over half of CCGs were rated either 'outstanding' or 'good', but 42% (87 of 207) are rated either 'requires improvement' or 'inadequate', with 24 deemed to be failing, or at risk of failing. Many CCGs are struggling to operate within their planned expenditure limits despite remaining within their separate running cost allowance. Attracting and retaining high-quality leadership is an ongoing issue.

"There has been a phase of CCG restructuring with increased joint working and some CCGs merging. If current trends continue, this seems likely to result in fewer CCGs covering larger populations based around STP footprints. This larger scale is intended to help with planning, integrating services and consolidating CCGs' leadership capability. However, there is a risk that commissioning across a larger population will make it more difficult for CCGs to design local health services that are responsive to patients' needs, one of the original objectives of CCGs.

"CCGs have the opportunity to take the lead in determining their new structures. NHS England is expected to set out its vision for NHS commissioning in its long-term plan for the NHS to be published in

December 2018. NHS England has said it will step in where CCGs diverge from its vision of effective commissioning. However, it has not set out fully the criteria it will use to determine when to step in.

"Our previous work on the NHS reforms brought in under the Health and Social Care Act 2012 highlighted the significant upheaval caused by major organisational restructuring. It is therefore important that the current restructuring of CCGs creates stable and effective organisations that support the long-term aims of the NHS. Following almost three decades of change, NHS commissioning needs a prolonged period of organisational stability. This would allow organisations to focus on transforming and integrating health and care services rather than on reorganising themselves. It would be a huge waste of resources and opportunity if, in five years' time, NHS commissioning is going full circle and undergoing yet another cycle of restructuring."

5. Humber Acute Services Review

On 31 December 2018, the Humber Acute Services Review issued an update on their review, which is currently focusing on six service areas:

- Cardiology
- Critical Care
- Stroke
- Neurology
- Complex Rehabilitation
- Haematology/Oncology

The Humber Acute Services Review is part of the Humber, Coast and Vale Sustainability and Transformation Partnership (STP) and includes a review of services at Diana Princess of Wales Hospital Grimsby, and Scunthorpe General Hospital, both of which are widely used by Lincolnshire residents. More information can be found at: www.humbercoastandvale.org.uk/humberacutereview

The Humber, Coast and Vale STP is holding a number of patient workshops and would like to involve as many current and former patients, their families, friends and carers, so future services are designed in a way that meets the needs of local patients.

Two patient involvement workshops on cardiac and critical care are taking place at the end of January. One of these workshops will be held at the Pelham Suite, Cambridge Road, Grimsby, DN34 5SZ on 28 January, 9.30 to 11.30 am. The other workshop will be held near Hull.

Further workshops will take place in February on stroke, neurology and complex rehabilitation. These will be advertised on the Humber, Coast and Vale STP website when dates have been confirmed.

If a member of the Committee wishes to attend the first workshop on 28 January, please contact the Health Scrutiny Officer (Simon.Evans@lincolnshire.gov.uk) for details.

6. United Lincolnshire Hospitals NHS Trust – Appointment of Chair

On 9 January 2019, NHS Improvement announced the appointment of Elaine Baylis as the permanent Chair of United Lincolnshire Hospitals NHS Trust (ULHT) until 31 December 2021. Elaine Baylis had been interim Chair of the Trust since January 2018, and will also continue in her role as Chair of Lincolnshire Community Health Services NHS Trust, running alongside her role at ULHT. Elaine is currently chair of the Lincolnshire Co-ordinating Board, which includes chief executives and chairs of NHS organisations in the county and provides oversight of the local health and care system, as well as the implementation of Lincolnshire's Sustainability and Transformation Partnership (STP).